

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE		
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual	
Build effective and efficient organization	Institutional Development	Hosting of an annual Strategic Lekgotla to review the IDP by 30 Dec 2016	MTOD 36	300	1	N/A	1	N/A	N/A	1	Council Resolution and agenda	
		Draft 2017/18 IDP/Budget tabled before Council for adoption by March 2017	MTOD3 5	Oper	New	N/A	N/A	1	N/A	1	Draft IDP and Council resolution	
		Final IDP/Budget tabled and approved by Council by the 31st May 2017	MTOD 35	200	1	N/A	N/A	N/A	1	1	Final IDP and Council resolution	
	Good Governance	% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2017 (Corp)	GG 14/15	Oper	New	100%	100%	100%	100%	100%	100%	Quarterly IA status reports
		% of AG Management Letter findings resolved by 30 Jun 2017 (Corp)	GG 11/12 13	Oper	New	N/A	N/A	100%	100%	100%	100%	Quarterly AG Action Plan report
		% execution of identified risk management plan within prescribed timeframes per quarter (Corp)	GG 16	Oper	New	100%	100%	100%	100%	100%	100%	Quarterly Risk management committee reports

8.5 KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objective: Become Financially Viable

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE		
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual	
Improved community wellbeing through accelerated service delivery	SCM	% attendance at scheduled Bid Committee meetings by 30 Jun 2017 (BT)	FV 07	Oper	New	100%	100%	100%	100%	100%	Attendance register	
		Average # of days elapsed on successful bids awarded as per the competitive bidding process for tenders over R200,000	FV 07	Oper	New	60	60	60	60	60	BAC reports	
Build effective and efficient organization	Institutional Development	# of new / reviewed policies adopted by Council by 30 Jun 2017 (BT)	MTOD 09	Oper	0	N/A	1	N/A	N/A	1	Council Resolution and agenda	
Become Financially Viable	Financial Management	% of consumer quarterly payment level received as compared to that billed	FV 02	Oper	100%	>80,9%	>80,9%	>80,9%	>80,9%	>80,9%	Section 72 financial report	
		% of approved (compliant) invoices paid within 30 days	FV 03	Oper		100%	100%	100%	100%	100%	Section 72 financial report	
		# of monthly section 66 MFMA reports submitted to Council with respect to staff remuneration	FV 06	Oper	12	3	3	3	3	3	12	Section Reports
		Submission of MTRE Budget to Council for approval by the 31 May	FV 05	Oper	1	N/A	N/A	N/A	N/A	N/A	1	Approved Budget and Council resolution
		# of monthly section 71 MFMA reports submitted to EXCO within legislative timeframes	FV 06	Oper	12	3	3	3	3	12	Section 71 financial report	
		# of SCM quarterly reports submitted to Exco	FV 07	Oper	4	1	1	1	1	4	SCM Quarterly reports	
		Annual submission of the asset verification report to the MM by 30 Sept 2016	FV 08	Oper	1	1	N/A	N/A	N/A	1	1	GRAP compliant Asset Register

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Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE	
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual
Become Financially Viable	Financial Management	Draft Annual Financial Statements (AFS) submitted on or before the 28 August 2016	FV 10	3 210	1	1	N/A	N/A	N/A	1	Proof of submission from AG
		% spend of the FMG funds by 30 Jun 2017	FV 11	FMG 1810	75%	25%	50%	75%	100%	100%	FMG report
		# of quarterly section 52(d) MFMA reports submitted to Executive Mayor within legislative timeframes	FV 06	Oper	New	1	1	1	1	4	Section 52 financial report
		Section 72 (midyear) MFMA reports submitted to Executive Mayor within legislative timeframes	FV 06	Oper	New	N/A	N/A	N/A	N/A	1	Section 72 financial report
		# of monthly SCM deviation reports submitted to the MM	FV 07	Oper	New	3	3	3	3	12	SCM Quarterly reports
		# of municipal fleet vehicle reports submitted each quarter	FV 09	Oper	New	1	1	1	1	4	Monthly fleet management report
		# of MFMA checklists submitted per quarter as legislated	FV 06	Oper	New	3	3	3	3	12	Monthly MFMA Reports
		% of (indigents) households with access to free basic electricity services by 30 Jun 2017 (GKPI)	New	Oper	New	100%	100%	100%	100%	100%	Indigent register
		Cost coverage ratio by the 30 June 2017 (GKPI)	New	Oper	18,6	N/A	N/A	N/A	N/A	4,7	Section 52 financial report
		% outstanding service debtors to revenue by the 30 June 2017 (GKPI)	New	Oper	35,7%	N/A	N/A	N/A	N/A	31,4%	Section 52 financial report
		% Debt coverage ratio by the 30 June 2017 (GKPI)	New	Oper	12,3	N/A	N/A	N/A	N/A	18,8	Section 52 financial report
		% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 Jun 2017 (BT)	GG 14/15	Oper	New	100%	100%	100%	100%	100%	Quarterly IA status reports
		% of AG Management Letter findings resolved by 30 Jun 2017 (BT)	GG 11/12 13	Oper	New	N/A	N/A	N/A	N/A	100%	Quarterly AG Action Plan report
% execution of identified risk management plan within prescribed timeframes per quarter (BT)	GG 16	Oper	New	100%	100%	100%	100%	100%	Quarterly Risk management		

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17					POE	
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Annual		
Build effective and efficient organization	Good Governance	Action Plan on issues raised by the Auditor General compiled and tabled to Council by January 2017	GG 11	Oper	New	N/A	N/A	1	N/A	1	committee reports	AG Action Plan

8.6 KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objective A: Effective and Efficient Community Involvement Strategic Objective B: Build effective and efficient organization

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE		
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual	
Improved community wellbeing through accelerated service delivery	SCM	% attendance at scheduled Bid Committee meetings by 30 Jun 2017 (OMM)	FV 07	Oper	New	100%	100%	100%	100%	100%	Attendance register	
Build effective and efficient organization	Institutional Development Good Governance	# of formal performance reviews conducted with Section 56 employees (bi-annual)	MTDO 37	80	0	N/A	N/A	2	N/A	2	Section 56 Performance Assessments	
		% of KPIs attaining organisational targets by 30 Jun 2017 (Total organisation)	MTDO 38	Oper	54,4%	75%	80%	85%	100%	100%	Annual Performance Report and Internal Audit quarterly report	
		# of Risk Management reports submitted to the Risk Management Committee per quarter	GG 10	350	4	2	4	4	4	4	14	Quarterly Risk Report
		# of Risk Management Committee meetings convened per quarter	GG 20	0	4	1	1	1	1	1	4	Quarterly Risk management committee reports
		% execution of identified risk management plan within prescribed timeframes per quarter (OMM)	GG 16	Oper	New	100%	100%	100%	100%	100%	Quarterly Risk management committee reports	
		% execution of identified risk management plan within prescribed timeframes per quarter (Total Organisation)	GG 16	Oper	New	100%	100%	100%	100%	100%	Quarterly Risk management committee reports	

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE		
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual	
Build effective and efficient organization	Institutional Development Good Governance	Fraud / Corruption Risk Plan approved by Council by 30 Sept 2016	GG 17	0	0	N/A	N/A	N/A	N/A	1	Approved fraud risk register	
		# of quarterly anti-fraud and corruption awareness campaigns held	GG 17/19	0	4	1	1	1	1	4	Anti-fraud and corruption awareness report	
		Strategic and Operational Risk Plan approved by Council by 30 Sept 2016	GG 16	0	0	N/A	N/A	N/A	N/A	2	Approved Risk Operational and Strategic registers	
		% of Auditor General matters resolved as per the approved audit action plan by 30 June 2017 (Total organisation)	GG 11/12	0	75,4%	N/A	N/A	N/A	100%	100%	Final APO IA Report	
		# of Internal Audit reports submitted to the Audit Committee per quarter	GG 14/15	0	4	1	1	1	1	4	Quarterly IA status reports	
		% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	GG 14/15	0	100%	100%	100%	100%	100%	100%	Quarterly IA status reports	
		# of quarterly Performance Audit Committee meetings held	GG 15	700	4	1	1	1	1	4	Audit Performance committee meeting report	
		Submission of Draft consolidated Annual Report to Council on or before 28 August 2016	FV 10	Oper	New	1	N/A	N/A	N/A	N/A	1	Draft Annual Report
		Submission of Final audited consolidated Annual Report to Council on or before 28 January 2017	FV 10	Oper	New	N/A	N/A	1	N/A	1	1	Council Resolution and agenda
		Submission of AR Oversight Report to Council by the 30th March 2017	FV 10	Oper	New	N/A	N/A	1	N/A	1	1	Annual Performance Oversight Report
Build effective and efficient organization	Institutional Development Good Governance	% of Council meetings resolutions resolved within the prescribed timeframe (3 months)	GG 07	Oper	New	100%	100%	100%	100%	100%	Copies of all resolutions raised and management	

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE		
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual	
Effective and Efficient Community Involvement		Number of Council meeting held by June 2016 as per the Legislation Number of EXCO meetings held each month # of Section 79 Committee meetings held each quarter # of quarterly reports submitted to Council in terms of the number of MPAC resolutions raised and resolved per quarter # of quarterly Community Workers local forum meetings held	GG 07	Oper	4		1	1	1	1	4	response / intervention to resolve Council meeting minutes
						3	2	3	3	11	EXCO meeting minutes	
						1	1	1	1	4	Sec 79 meeting minutes	
						1	1	1	1	4	Quarterly MPAC reports	
						1	1	1	1	4	Reports and Attendance Registers	
						N/A	1	N/A	1	2	Attendance register	
						1	1	1	1	4	Quarterly ward committee's reports	
						N/A	1	N/A	N/A	1	Annual Ward operational plans	
						1	1	1	1	4	Published Newsletters	
						1	1	1	1	4	Special programmes reports	
Effective and Efficient Community Involvement	Institutional Development Welfare Services Youth Institutional Development	# of quarterly reports submitted to Council in terms of the number of MPAC resolutions raised and resolved per quarter # of quarterly Community Workers local forum meetings held # of Public Participation meetings facilitated # of quarterly reports submitted to Council in terms of scheduled ward committee meetings held # of Ward operational plan reports submitted to Council by the 30 Jun 2017 # of quarterly community newsletters published and distributed # of Transversal programmes implemented in terms of mainstreaming with respect to Gender, Disabled, Woman and Children Rights by the 30 Jun 2017 # of Youth programmes / initiatives implemented each quarter % hosting and management of the website by SITA	GG 07	Oper	New		1	1	1	1	4	Quarterly Youth reports
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	
						1	1	1	1	100%	Quarterly reports	

Strategic Objective	Priority Programme	KPI	IDP Ref No	Budget R 000's	Baseline 2015/16	2016/17				POE	
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr		Annual
Build effective and efficient organization	Good Governance	Obtain a Qualified Auditor General opinion for the 2015/16 financial year	GG 12	Oper	Qualified	N/A	1	N/A	N/A	1	Final Management Report
		Adjusted Budget and SDBIP approved by the Mayor by the 28th February 2017	FV 05	Oper	1	N/A	N/A	1	1	1	Adjusted Budget & SDBIP
		Final SDBIP approved by the Mayor within 28 days after approval of Budget	New	Oper	New	N/A	N/A	N/A	1	1	Signed SDBIP

9. DETAILED CAPITAL WORKS PLAN

The three (3) year capital works plan has been amended as dictated by the changes necessitated through the process of reviewing the current 2016/17 Budget. The budget is still aligned to the Strategic and Developmental Objectives and Outcomes crafted in the process of the IDP review cycle, to enable the strategic intent and mandate of the 2016/17 IDP to be attained.

Dept	Item	Item Name	ANNUAL BUDGET 2016/2017	ADJUSTMENT BUDGET 2016/2017
220	305021	EXTENSION OF OFFICES(CUBICLES)	500 000,00	500 000,00
220	305164	NEW ENTRANCE -BOOM GATES	250 000,00	250 000,00
220	305170	PALISADE FENCING	500 000,00	500 000,00
220 Total				1 250 000,00
225	305000	FIRE ARM		40 000,00
225	305070	SPEED CAMERA	190 000,00	200 000,00
225	305080	VEHICLES	500 000,00	600 000,00
225 Total				840 000,00
260	305000	PLOTTER A1		50 000,00
260	305000	ELECTRICAL MATERIAL		200 000,00
260	305162	MAST LIGHT CONNECTIONS	200 000,00	60 000,00
260	305165	CHRISTMAS DECORATIONS	250 000,00	250 000,00
260	305169	MATLALA RAMOSHEBO MAST RETROIT	430 000,00	435 000,00
260	305173	GENERATOR FOR OFFICE FIN 100KV	515 357,50	520 000,00
260	305174	DENSIFICATION EXT 1 & 3	930 000,00	1 000 000,00
260	305176	INDUSTRIAL SUBSTATION SECOND SUPPLY PHASE 1	1 200 000,00	1 200 000,00
260	305179	UPGRADE EXT 2 PHASE 2	1 400 000,00	1 185 710,00
260 Total				4 900 710,00
335	305166	RESURFACING OF TENNIS COURTS	250 000,00	250 000,00

Dept	Item	Item Name	ANNUAL BUDGET 2016/2017	ADJUSTMENT BUDGET 2016/2017
335 Total				250 000,00
360	305070	MACHINERY & EQUIPMENT	460 000,00	460 000,00
360	305159	FENCING OF ACCESS ROAD	160 000,00	160 000,00
360	305172	WEIGHBRIDGE WITH SOFTWARE	700 000,00	750 000,00
360 Total				1 370 000,00
425	305070	MACHINERY & EQUIPMENT	980 000,00	980 000,00
425	305071	LANDSCAPING& GREENING PROJECT	1 120 000,00	320 000,00
425 Total				1 300 000,00
500	305065	PURCHASE OF FURNITURE	550 000,00	550 000,00
500 Total				550 000,00
501	350000	PURCHASE OF PRINTERS		160 000,00
501	350000	PURCHASE OF ICT COMPUTERS		328 000,00
501 Total				488 000,00
505	305101	MAYORAL VEHICLE	800 000,00	900 000,00
505 Total				900 000,00
625	305000	AIRCONDITIONING		120 000,00
625 Total				120 000,00
650	305080	LIGHT DELIVERY VEHICLE X2	400 000,00	750 000,00
650	305137	ELANDSKRAAL INTERNAL STREETS	7 000 000,00	10 000 000,00
650	305143	MOHLAOTWANE INTERNAL STREET	0,00	10 007 309,40
650	305147	STORMWATER EXT: 6	6 000 000,00	6 000 000,00
650	305175	CONSTRUCTION OF INDUSTRIA ROAD	1 000 000,00	2 000 000,00
650	305177	PLANNING AND DESIGN FOR MASHEMONG/MOIHOEK	1 200 000,00	1 200 000,00
650	305178	PLANNING AND DESIGN FOR MAMPHOGO SPORTS COMPLEX	1 200 000,00	1 200 000,00
650	305180	REHABILITATION OF LEEUWFOENTEIN INTERNAL STREETS	2 000 000,00	2 500 000,00
650	305181	RATHOKE INTERNAL STREET	7 000 000,00	7 000 000,00
650	305182	NGWALEMONG INTERNAL STREETS	7 000 000,00	6 000 000,00
650	305184	PHETWANE INT ROAD	7 000 000,00	8 000 000,00

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Dept	Item	Item Name	ANNUAL BUDGET 2016/2017	ADJUSTMENT BUDGET 2016/2017
650	305185	REHABILITATION OF INTERNAL STREET	2 500 000,00	3 300 000,00
650 Total				57 957 309,40
Grand Total				69 926 019,40

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10. CONCLUSION


The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 (monthly reporting), section 72 (mid-year report) and section 46 (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of under-performance.

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers directly reporting to the municipal manager, including the outputs and timelines for which they will be held responsible. The SDBIP provides the council the monitoring tool to review the performance of the municipality against set quarterly targets on service delivery

SIGNED: 

DATE: 28/02/2017

MUNICIPAL MANAGER

SIGNED: 

DATE: 28/02/2017

MAYOR